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Initial public offer of equity shares on the main board of BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE"), and together with BSE, the "Stock Exchanges") in compliance with chapter IIA of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations").



(Please scan this QR Code to view the RHP and the Abridged Prospectus)



GLASS WALL SYSTEMS

Complete Solution For Facade Works

GLASS WALL SYSTEMS (INDIA) LIMITED

(TO BE LISTED ON THE MAIN BOARD OF BSE AND NSE)

Prior to our conversion as a private limited company under the applicable provisions of the Companies Act, 1956, our business was carried out in the name of 'Glass Wall Systems', the erstwhile partnership firm, originally formed pursuant to a deed of partnership dated July 19, 2002, with Jawahar Hariram Hemrajani and Kamlesh Arjun Choudhary as partners. This partnership firm was registered with the Registrar of Firms on March 5, 2003. This partnership firm which was reconstituted several times. The first reconstitution was on April 1, 2004 with Jawahar Hariram Hemrajani, Kamlesh Arjun Choudhary and Kailash Rewashankar Dave as partners. Thereafter, with the retirement of Kailash Rewashankar Dave from the partnership it was further reconstituted on March 31, 2008. Pursuant to this re-constitution, Kailash Rewashankar Dave ceased to hold any management control or board representation in the partnership firm. On January 31, 2010, the partnership was reconstituted with Jawahar Hariram Hemrajani, Kamlesh Arjun Choudhary, Vinne Jawahar Hemrajani, Sunita Kamlesh Choudhary, Eshan Jawahar Hemrajani, Duru Hariram Hemrajani, and Hariram Himathsingh Hemrajani, as partners. Our Company was incorporated as 'Glass Wall Systems (India) Private Limited' at Mumbai, Maharashtra, pursuant to a certificate of incorporation dated August 27, 2010 issued by the Registrar of Companies, Maharashtra at Mumbai, upon conversion of 'Glass Wall Systems', the partnership firm into a private limited company, in accordance with the provisions of Part IX of the Companies Act, 1956. Thereafter, our Company was converted from a private limited company to a public limited company, pursuant to resolutions passed in the board meeting and the extraordinary general meeting of our Shareholders held on March 5, 2025 and April 3, 2025, respectively and the name of our Company was changed to 'Glass Wall Systems (India) Limited', and a fresh certificate of incorporation dated April 28, 2025 was issued to our Company by the Registrar of Companies, Central Processing Centre. For further details on the changes in the name and registered office of our Company, see 'History and Certain Corporate Matters' on page 294 of the Red Herring Prospectus dated September 1, 2026 ("RHP").

Corporate Identity Number: U74999MH2010PLC207187; Website: www.glasswallsystems.in
Registered and Corporate Office: 503-504, 5th Floor, A Wing, Marathon Futurex, Mafatlal Mills Compound, N.M. Joshi Marg, Lower Parel (East), Mumbai – 400 013, Maharashtra, India.
Contact Person: Sagar Lambale, Company Secretary and Compliance Officer; Email: compliance@glasswallsystem.com; Telephone: +91 22 6103 3456

THE PROMOTERS OF OUR COMPANY: JAWAHAR HARIRAM HEMRAJANI AND ESHAN JAWAHAR HEMRAJANI

INITIAL PUBLIC OFFERING OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹2 EACH ("EQUITY SHARES") OF OUR COMPANY FOR CASH AT A PRICE OF ₹[●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹[●] PER EQUITY SHARE) ("OFFER PRICE") AGGREGATING UP TO ₹[●] MILLION ("OFFER"). THE OFFER COMPRISES A FRESH ISSUE OF UP TO [●] EQUITY SHARES (OF FACE VALUE OF ₹2 EACH) AGGREGATING UP TO ₹600.00 MILLION BY OUR COMPANY ("FRESH ISSUE") AND AN OFFER FOR SALE OF UP TO 20,213,722 EQUITY SHARES OF FACE VALUE OF ₹2 EACH ("OFFERED SHARES") AGGREGATING UP TO ₹[●] MILLION BY THE SELLING SHAREHOLDERS, CONSISTING OF UP TO 2,530,243 EQUITY SHARES (OF FACE VALUE OF ₹2 EACH) AGGREGATING UP TO ₹[●] MILLION BY JAWAHAR HARIRAM HEMRAJANI, UP TO 2,740,431 EQUITY SHARES (OF FACE VALUE OF ₹2 EACH) AGGREGATING UP TO ₹[●] MILLION BY ESHAN JAWAHAR HEMRAJANI AND UP TO 14,943,048 EQUITY SHARES (OF FACE VALUE OF ₹2 EACH) AGGREGATING UP TO ₹[●] MILLION BY INDIA BUSINESS EXCELLENCE FUND IIA (SUCH OFFER FOR SALE OF EQUITY SHARES BY THE SELLING SHAREHOLDERS, THE "OFFER FOR SALE").

DETAILS OF THE OFFER FOR SALE BY THE SELLING SHAREHOLDERS AND WEIGHTED AVERAGE COST OF ACQUISITION PER EQUITY SHARE			
NAME OF THE SELLING SHAREHOLDERS	TYPE	NUMBER OF EQUITY SHARES OFFERED / AMOUNT (₹ IN MILLION)	WEIGHTED AVERAGE COST OF ACQUISITION PER EQUITY SHARE (IN ₹)*
Jawahar Hariram Hemrajani**	Promoter Selling Shareholder	Up to 2,530,243 Equity Shares of face value of ₹2 each aggregating up to ₹[●] million	3.57
Eshan Jawahar Hemrajani	Promoter Selling Shareholder	Up to 2,740,431 Equity Shares of face value of ₹2 each aggregating up to ₹[●] million	62.77
India Business Excellence Fund IIA	Investor Selling Shareholder	Up to 14,943,048 Equity Shares of face value of ₹2 each aggregating up to ₹[●] million	24.69

*As certified by V. Singhi & Associates, Chartered Accountants by way of their certificate dated September 1, 2026 bearing unique document identification number 26312109KQZBGR1539.
** Pursuant to the share purchase agreement dated August 20, 2026, executed between Vistra ITCL (India) Limited (Trustee of Business Excellence Trust II – India Business Excellence Fund II) ("Vistra") and Jawahar Hariram Hemrajani ("JHH"), Vistra has transferred 228,571 Equity Shares to JHH at ₹35.00 per Equity Share on September 1, 2026

PRICE BAND: ₹172.00 TO ₹182.00 PER EQUITY SHARE OF FACE VALUE OF ₹2 EACH.

THE FLOOR PRICE IS 86.00 TIMES THE FACE VALUE OF THE EQUITY SHARES AND THE CAP PRICE IS 91.00 TIMES THE FACE VALUE OF THE EQUITY SHARES

BIDS CAN BE MADE FOR A MINIMUM OF 82 EQUITY SHARES OF FACE VALUE OF ₹2 EACH

AND IN MULTIPLES OF 82 EQUITY SHARES OF FACE VALUE OF ₹2 EACH THEREAFTER.

THE PRICE TO EARNINGS RATIO ("P/E") BASED ON DILUTED EPS FOR FISCAL 2026 AT THE UPPER END OF THE PRICE BAND (i.e. CAP PRICE ₹182.00/-) IS 18.38 TIMES AND AT THE LOWER END OF THE PRICE BAND (i.e. FLOOR PRICE ₹172.00) IS 17.37 TIMES

AS COMPARED TO THE AVERAGE INDUSTRY PEER GROUP P/E RATIO OF 16.54 AS OF AUGUST 13, 2026.

THE WEIGHTED AVERAGE RETURN ON NET WORTH FOR LAST THREE FINANCIAL YEARS IS 29.68%.

The details of the Fresh Issue, Offer for Sale and the post Offer market capitalization of our Company, each at the Floor Price and the Cap Price, are given below:

Particulars	OFFER SIZE AND MARKET CAPITALIZATION			
	At Floor Price of ₹172.00 per equity share		At Cap Price of ₹182.00 per equity share	
	Up to number of Equity Shares of face value of ₹2 each	Up to Amount (₹ in million)	Up to number of Equity Shares of face value of ₹2 each	Up to Amount (₹ in million)
Fresh Issue	3,488,372	600.00	3,296,703	600.00
Offer for Sale	20,213,722	3,476.76	20,213,722	3,678.90
Total Offer Size	23,702,094	4,076.76	23,510,425	4,278.90
Post-Offer market capitalization of the Company	88,126,922	15,157.83	87,935,253	16,004.22

BID / OFFER PROGRAMME	ANCHOR INVESTOR BIDDING DATE MONDAY, SEPTEMBER 7, 2026
	BID / OFFER OPENS ON TUESDAY, SEPTEMBER 8, 2026
	BID / OFFER CLOSES ON [#] THURSDAY, SEPTEMBER 10, 2026

* The UPI mandate end time and date shall be at 5:00 p.m. on Bid / Offer Closing Date.

We are a façade solutions and fenestration provider in India and across markets in the USA and Australia. Our offerings include curtain wall facades, storefront wall facades, unitized and semi-unitized curtain wall facades and frameless facades.

THE OFFER IS BEING MADE THROUGH THE BOOK BUILDING PROCESS IN ACCORDANCE WITH REGULATION 6(1) OF THE SEBI ICDR REGULATIONS.

THE EQUITY SHARES OF THE COMPANY WILL GET LISTED ON THE MAIN BOARD OF BSE AND NSE.

NSE SHALL BE THE DESIGNATED STOCK EXCHANGE.

• QIB PORTION: NOT MORE THAN 50% OF THE NET OFFER • NON-INSTITUTIONAL PORTION: NOT LESS THAN 15% OF THE NET OFFER

• RETAIL PORTION: NOT LESS THAN 35% OF THE NET OFFER

IN MAKING AN INVESTMENT DECISION, PROSPECTIVE INVESTORS MUST ONLY RELY ON THE INFORMATION INCLUDED IN THE RHP AND THE TERMS OF THE OFFER, INCLUDING THE RISKS INVOLVED AND NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION ABOUT THE OFFER AVAILABLE IN ANY MANNER. IN RELATION TO PRICE BAND, POTENTIAL INVESTORS SHOULD ONLY REFER TO THIS PRE-OFFER AND PRICE BAND ADVERTISEMENT FOR THE OFFER AND SHOULD NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION AVAILABLE IN ANY MANNER IN RELATION TO THE VALUATION OF THE COMPANY AS THESE ARE NOT ENDORSED, PUBLISHED OR CONFIRMED EITHER BY THE COMPANY OR THE BOOK RUNNING LEAD MANAGERS ("BRLMs").

IN ACCORDANCE WITH THE RECOMMENDATION OF THE COMMITTEE OF INDEPENDENT DIRECTORS OF OUR COMPANY, PURSUANT TO THEIR RESOLUTION DATED SEPTEMBER 2, 2026, THE ABOVE PROVIDED PRICE BAND IS JUSTIFIED BASED ON QUANTITATIVE FACTORS/ KEY PERFORMANCE INDICATORS DISCLOSED IN THE "BASIS FOR THE OFFER PRICE" SECTION ON PAGE 142 OF THE RHP VIS-A-VIS THE WEIGHTED AVERAGE COST OF ACQUISITION ("WACA") OF PRIMARY AND SECONDARY TRANSACTION(S), AS APPLICABLE, DISCLOSED IN THE "BASIS FOR THE OFFER PRICE" SECTION BEGINNING ON PAGE 142 OF THE RHP AND PROVIDED BELOW IN THIS ADVERTISEMENT.

RISK TO INVESTORS

For details, refer to section titled "Risk Factors" on page 26 of the RHP.

1. **Dependence on certain key clients:** We generate a considerable portion of our revenue from operations from certain key clients. Our top 10 clients contributed to 86.40%, 78.13% and 88.56% of our revenue from operations in Fiscals 2026, 2025 and 2024, respectively. The loss of one or more of these clients could have an adverse effect on our business prospects, results of operations, financial condition and cash flows.

2. **Reliance on a limited number of suppliers:** We depend on a limited number of suppliers for the procurement of raw materials and components. Purchases from our top 10 suppliers accounted for 69.54%, 65.25%, and 64.12% of our cost of raw materials and components consumed in Fiscals 2026, 2025, and 2024, respectively. We do not have long-term agreements with these suppliers for the supply of raw materials and components. Further, the cost of our product offerings depends on our ability to source such raw materials and components at acceptable prices and maintain a stable and sufficient supply thereof. Any increase in raw material prices or any shortage, disruption, or delay in the supply of raw materials and components could adversely affect our business, results of operations, financial condition, and cash flows.

3. **Significant contribution of overseas operations:** We derive a portion of our revenue of operations from overseas operations, based on the criteria set out in Ind AS 108 – Operating Segments. Between April 1, 2023 and March 31, 2026, we provided our product offerings to clients in countries such as USA and Australia. The table below sets forth our revenue from

operations from overseas operations, expressed as a percentage of revenue from operations for the years indicated:

Particulars	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount (₹ million)	Percentage of Revenue from Operations	Amount (₹ million)	Percentage of Revenue from Operations	Amount (₹ million)	Percentage of Revenue from Operations
Revenue from operations – Overseas operations	2,065.73	45.20%	1,147.06	41.21%	1,320.28	43.38%

Note: Revenue from operations – Overseas operations refers to export sales of our façade products.

4. **Risks related to acquisition and integration of businesses:** In addition to our core façade business, we acquired a 100% equity stake in Yes Systems with the objective of capitalizing on the growing premium fenestration market in India. Pursuant to the acquisition, Yes Systems became our Subsidiary with effect from August 21, 2025. Yes Systems specializes in providing premium fenestration solutions catering to the luxury segment of the Indian market. The successful integration and management of acquired

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businesses require significant management attention and resources and may involve operational, financial, technological and cultural challenges. If we are unable to effectively integrate, manage or realize the anticipated benefits of acquisitions, including our acquisition of Yes Systems, our business, growth prospects, results of operations, financial condition and cash flows could be adversely affected.

5. Revenue concentration in domestic façade business: We derive a portion of our revenue from our domestic façade business, which accounted for 48.88%, 46.64% and 49.34% of our revenue from operations in Fiscals 2026, 2025 and 2024, respectively. The table below sets forth details of our revenue from our business verticals for the years indicated:

Particulars	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount (₹ million)	Percentage of Revenue from operations	Amount (₹ million)	Percentage of Revenue from operations	Amount (₹ million)	Percentage of Revenue from operations
Domestic Façade Solutions (manufacturing and EPC activities)	2,233.43	48.88%	1,298.14	46.64%	1,501.43	49.34%
International Façade Products Supply	2,065.73	45.20%	1,147.06	41.21%	1,320.28	43.38%
Fenestration solutions	270.55	5.92%	338.07	12.15%	221.71	7.28%
Revenue from Operations	4,569.71	100.00%	2,783.27	100.00%	3,043.42	100.00%

In addition, our domestic façade solutions constituted 63.79%, 55.49%, 77.14% and 64.39% of our total order book as of July 31, 2026, March 31, 2026, March 31, 2025 and March 31, 2024, respectively.

6. Concentration of manufacturing operations at a single location: We undertake our manufacturing activities at a single facility located in Vile Bhagad, Raigad, Maharashtra. Our operations are also supported by the manufacturing facility of our Subsidiary, Yes Systems, which is also located in Vile Bhagad, Raigad, Maharashtra. Any slowdown, shutdown, unscheduled or prolonged disruption at these facilities, or any adverse developments affecting the region, could adversely affect our manufacturing operations and, consequently, our business, results of operations, financial condition and cash flows.

7. Related party transactions risk: We have entered into transactions with related parties in the ordinary course of our business and we cannot assure you that such transactions will not adversely affect our business, results of operations and financial condition. The table below sets forth details of the arithmetically aggregated absolute total of our related party transactions and the percentage of such related party transactions to our revenue from operations in the years indicated:

Particulars	Fiscal 2026	Fiscal 2025	Fiscal 2024
Arithmetically aggregated absolute total of our related party transactions (₹ million)	1,840.21	396.23	284.31
Revenue from operations (₹ million)	4,569.71	2,783.27	3,043.42
Arithmetically aggregated absolute total of our related party transactions as a percentage of revenue from operations (%)	40.27%	14.24%	9.34%

8. Revenue concentration in certain states in India: We derive a significant portion of our revenues from the states of Maharashtra and Karnataka as part of our revenue from operations - Indian operations, based on the criteria set out in Ind AS 108 – Operating Segments. Our revenues from the states of Maharashtra, accounted for 13.08%, 20.88%, and 28.43% of our revenue from operations in Fiscals 2026, 2025 and 2024, respectively and Karnataka that accounted for 31.55%, 12.94%, and 21.05% of our revenue from operations in Fiscals 2026, 2025 and 2024, respectively from our revenue from operations – Indian operations.

9. Reliance on leasehold and licensed properties: Our manufacturing facility located at Vile Bhagad, Maharashtra is on leasehold basis and the current lease term is valid up to June 30, 2108. Additionally, certain of our branch and site offices and guest houses are on leased or licensed premises. Any change in the terms and conditions of the lease agreements/ leave and license agreements, inability to renew, and any premature termination of such lease agreements/ leave and license agreements, including due to any non-compliance on our part, may have an adverse impact on our operations.

10. Risks relating to intellectual property rights: As of the date of the Red Herring Prospectus, we have registered three trademarks under class 37 with the Registrar of Trademarks under the Trademarks Act, 1999. However, we do not have trademark registration for our logo  **GLASS WALL SYSTEMS** Complete Solution For Façade Works. We have filed applications under classes 16, 35 and 37, with the Registrar of Trade Marks, Mumbai to register our current logo and our Material Subsidiary has filed applications under classes 16, 35, 37 for registering their logo  **ORIA** under the provisions of the Trade Marks Act and the Trade Marks Rules, 2002. Consequently, our Company and our Material Subsidiary do not enjoy the statutory protections on our logo accorded to registered trademarks in India. If we fail to protect or incur significant costs in defending our intellectual property or if we infringe the intellectual property rights of others, our business, results of operation, financial condition and cash flows could be adversely affected.

11. Outstanding tax proceedings: There are outstanding tax proceedings involving our Company and one of our Subsidiaries, Yes Systems Private Limited, which are pending at different levels of adjudication before various courts, tribunals and other authorities. Any unfavourable decision in connection with such proceedings, individually or in the aggregate, could adversely affect our reputation, continuity of our management, business, results of operations, financial condition and cash flows. The summary of such outstanding material legal and regulatory proceedings as on the date of the Red Herring Prospectus is set out below:

Category of individuals / entities	Criminal proceedings	Tax proceedings	Statutory or regulatory proceedings	Disciplinary actions by SEBI or Stock Exchanges against our Promoter in the last five years, including outstanding action	Material civil litigation ⁽¹⁾	Aggregate amount involved (₹ in million) ⁽²⁾
Company						
Against the Company	Nil	22	Nil	N.A.	Nil	436.52 [#]
Subsidiaries						
Against the Subsidiaries	Nil	1	Nil	N.A.	Nil	0.01

⁽¹⁾ Determined in accordance with the Materiality Policy.

⁽²⁾ To the extent ascertainable and quantifiable.

[#]This includes four cases from the Karnataka GST Department amounting to ₹98.96 million, where the department has initiated proceedings under Section 73 of the IGST/CGST Act, 2017 and issued Form GST DRC-01A proposing a demand for the Fiscal 2023, Fiscal 2024, Fiscal 2025 and Fiscal 2026. The matter is currently at the pre-adjudication stage, and our Company has submitted its response via letter dated May 19, 2026, before the tax authorities.

Further, it includes 14 cases amounting to ₹312.13 million, which the Joint Commissioner (Appeals) adjudicated the Maharashtra VAT (MVAT) assessment for the financial years 2005-06 to 2017-18 and two cases amounting to ₹19.93 million for Central Sales Tax (CST) assessment for the financial years 2014-15 and 2015-16 against which the Group has filed appeals with the Maharashtra Sales Tax Tribunal (MSTT). During FY 2025-26, MSTT passed an order dated July 9, 2025 quashing the demand and asked relevant authorities to recompute demand based on its order. Subsequently, the MVAT Department filed a review / rectification application before the MSTT against the said order. Subsequently the MSTT, vide its order dated May 4, 2026, dismissed the review / rectification application and upheld its earlier decision. Subsequently, the department has filed a petition with the High Court dated August 24, 2026. No further proceedings have taken place since the filing of the petition. Further, the company has received a demand amounting to ₹3.49 million from the Haryana VAT (HVAT) Department pertaining to AY 2014-15.

For Fiscal 2024, our Company has received a Form GST DRC-01A from the Karnataka GST Department proposing a demand of ₹2.73 million, along with a GST ASMT-10 scrutiny notice from the Maharashtra GST Department seeking explanations for discrepancies observed in the GST returns. Our Company is taking appropriate steps and has furnish its responses and supporting documentation before the respective authorities and the same is not included in the table above.

12. Offer-related risk: The Offer includes an offer for sale by the Selling Shareholders of up to 20,213,722 Equity Shares of face value of ₹2 each. Further, while our Company will receive proceeds from the Fresh Issue, it will not receive any proceeds from the Offer for Sale. The Selling Shareholders will be entitled to the net proceeds from the Offer for Sale, which comprises proceeds from the Offer for Sale net of Offer Expenses.

13. The price-to-earnings ratio based on diluted EPS for Fiscal 2026 for our Company at the upper end of the price band is 18.38 times. The average industry price-to-earnings ratio is 16.54.

14. Weighted Average Return on Net Worth for Fiscals 2026, 2025 and 2024 is 29.68%.

15. The Weighted average cost of acquisition of Equity Shares for Selling Shareholders ranges from ₹3.57 per Equity Share to ₹62.77 per Equity Share and the Offer Price at upper end of the Price Band is ₹182.00 per Equity Share.

16. Weighted average cost of acquisition of all equity shares transacted in one year, eighteen months and three years by the Promoters, members of our Promoter Group, Selling Shareholders and shareholders with the right to nominate directors or other rights preceding the date of the Red Herring Prospectus.

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Period	Weighted average cost of acquisition per Equity Share (in ₹)^	Cap Price is 'x' times the weighted average cost of acquisition	Range of acquisition price per Equity Share: lowest price – highest price (in ₹)^
Last one year preceding the date of the Red Herring Prospectus	34.93	5.21	Nil [§] – 35.00
Last 18 months preceding the date of the Red Herring Prospectus	174.15	1.05	Nil [§] – 177.81
Last three years preceding the date of the Red Herring Prospectus	174.15	1.05	Nil [§] – 177.81

Note: Pursuant to the share purchase agreement dated August 20, 2026, executed between Vistra ITCL (India) Limited (Trustee of Business Excellence Trust II – India Business Excellence Fund II) (“**Vistra**”) and Jawahar Hariram Hemrajani (“**JHH**”), Vistra has transferred 228,571 Equity Shares to JHH at ₹35.00 per Equity Share on September 1, 2026

[§] Nil represents acquisition of shares received by way of gift.
[^] As certified by V. Singhi & Associates, Chartered Accountants by way of their certificate dated September 2, 2026, bearing unique document identification number 26312109EJJTNJ5638

17. The Book Running Lead Managers associated with the Offer have handled 78 public issues during current financial year and preceding two financial years, out of which 23 issues closed below the issue price on listing date

Name of the Book Running Lead Manager	Total Issues	Issues that closed below IPO price as on listing date
IIFL Capital Services Limited (formerly known as IIFL Securities Limited)*	42	13
Motilal Oswal Investment Advisors Limited*^	26	8
Common issues	10	2
Total	78	23

*Issues handled where there were no common BRLMs.
^In compliance with the proviso to regulation 21A and explanation (iii) to regulation 21A of the SEBI (Merchant Bankers) Regulations, 1992, and regulation 23(3) of the SEBI ICDR Regulations, Motilal Oswal Investment Advisors Limited will be involved in only the marketing of the Offer. Motilal Oswal Investment Advisors Limited has signed the due diligence certificate and has been disclosed as a BRLM for the Offer

Additional Information for Investors

- The Company has not undertaken any pre-IPO placement
- Except as stated in the RHP, the Promoter and members of Promoter Group have not undertaken any transactions of shares aggregating to 1% or more of the paid-up equity share capital of our Company.
- The aggregate Equity shareholding and percentage of the pre-Offer paid-up Equity Share capital and post-Offer Equity shareholding, of each of our Promoters, members of our Promoter Group, additional top 10 Shareholders and other shareholders of our Company are set forth below:

S. No	Name of Shareholder	Pre-Offer		Post-Offer shareholding as at Allotment [†]			
		Number of Equity Shares of face value of ₹2 each held as on the date of the Red Herring Prospectus	% of total pre-Offer paid up Equity Share capital on a fully diluted basis	At the lower end of the Price Band (₹172.00/-)		At the upper end of the Price Band (₹182.00/-)	
				Number of Equity Shares of face value of ₹2 each held on a fully diluted basis	% of the total post-Offer paid-up Equity Share capital on a fully diluted basis	Number of Equity Shares of face value of ₹2 each held on a fully diluted basis	% of the total post-Offer paid-up Equity Share capital on a fully diluted basis
	Promoters						
1.	Jawahar Hariram Hemrajani ^{^**}	31,675,558	37.42	29,145,315	33.07	29,145,315	33.14
2.	Eshan Jawahar Hemrajani [^]	7,934,685	9.37	5,194,254	5.89	5,194,254	5.91
3.	Eshan Jawahar Hemrajani (jointly with Dikshita Eshan Hemrajani)	4,859,560	5.74	4,859,560	5.51	4,859,560	5.53
	Total (A)	44,469,803	52.53	39,199,129	44.47	39,199,129	44.58
	Promoter Group (excluding our Promoters)						
4.	Amit Jawahar Hemrajani	7,912,000	9.35	7,912,000	8.98	7,912,000	9.00
5.	Vinne Jawahar Hemrajani	2,112,629	2.50	2,112,629	2.40	2,112,629	2.40
6.	Jawahar Hemrajani Family Trust ⁽¹⁾	111	0.00	111	0.00	111	0.00
7.	Amit Hemrajani Family Trust ⁽²⁾	111	0.00	111	0.00	111	0.00
8.	Eshan Hemrajani Family Trust ⁽³⁾	111	0.00	111	0.00	111	0.00
9.	Vinne Hemrajani Family Trust ⁽⁴⁾	111	0.00	111	0.00	111	0.00
	Total (B)	10,025,073	11.85	10,025,073	11.38	10,025,073	11.40
	Additional Top 10 Shareholders						
10.	India Business Excellence Fund IIA [^]	21,868,020	25.84	6,924,972	7.86	6,924,972	7.88
11.	Vistra ITCL (India) Limited (Trustee of Business Excellence Trust II - India Business Excellence Fund II) ^{^**}	8,275,654	9.78	8,275,654	9.39	8,275,654	9.41
	Total (C)	30,143,674	35.62	15,200,626	17.25	15,200,626	17.29
	Other public shareholder						
12.	Nil	Nil	Nil	Nil	Nil	Nil	Nil
	Total (D)	Nil	Nil	Nil	Nil	Nil	Nil
	Total (E = A + B + C+ D)	84,638,550	100.00	64,424,828	73.10	64,424,828	73.27

[^]Subject to completion of the Offer and finalisation of the basis of allotment
[^] Also, a selling shareholder
^{**}Pursuant to the share purchase agreement dated August 20, 2026, executed between Vistra ITCL (India) Limited (Trustee of Business Excellence Trust II – India Business Excellence Fund II) (“**Vistra**”) and Jawahar Hariram Hemrajani (“**JHH**”), Vistra has transferred 228,571 Equity Shares to JHH at ₹35.00 per Equity Share on September 1, 2026
[§] Vistra ITCL (India) Limited (Trustee of Business Excellence Trust II – India Business Excellence Fund II) was formerly known as IL & FS Trust Company Limited.

- Notes:
- In relation to the Jawahar Hemrajani Family Trust (“**JHFT**”), the trustees are Jawahar Hariram Hemrajani and Vinne Jawahar Hemrajani.
The beneficiaries of JHFT are Jawahar Hariram Hemrajani, Eshan Jawahar Hemrajani, Amit Jawahar Hemrajani, Vinne Jawahar Hemrajani’s lineal descendants, Eshan Hemrajani Family Trust and Amit Hemrajani Family Trust
 - In relation to the Amit Hemrajani Family Trust (“**AHFT**”), the trustees are Jawahar Hariram Hemrajani, Vinne Jawahar Hemrajani and Amit Jawahar Hemrajani. The beneficiaries of AHFT are Amit Jawahar Hemrajani, Aastha Dureja and Amit Jawahar Hemrajani’s lineal descendants.
 - In relation to the Eshan Hemrajani Family Trust (“**EHFT**”), the trustees are Jawahar Hariram Hemrajani, Vinne Jawahar Hemrajani and Eshan Jawahar Hemrajani. The beneficiaries of EHFT are Eshan Jawahar Hemrajani, Dikshita Eshan Hemrajani, Etasha Eshan Hemrajani and Eshan Jawahar Hemrajani’s lineal descendants.
 - In relation to the Vinne Hemrajani Family Trust (“**VHFT**”), the trustees are Jawahar Hariram Hemrajani and Vinne Jawahar Hemrajani. The beneficiaries of VHFT are Vinne Jawahar Hemrajani, Eshan Jawahar Hemrajani, Amit Jawahar Hemrajani, Jawahar Hariram Hemrajani’s lineal descendants, Eshan Hemrajani Family Trust and Amit Hemrajani Family Trust

BASIS FOR OFFER PRICE

The “Basis for Offer Price” Beginning on page 142 of the RHP has been updated with the above Price Band. Please refer to the websites of the BRLMs : www.iiflcapital.com and www.motilaloswal.com, respectively for the “Basis for Offer Price” updated for the above. (You may scan the QR code for accessing the website of IIFL Capital Services Limited (formerly known as IIFL Securities Limited).

The Price Band and the Floor Price has been determined by the Company, in consultation with the BRLMs in accordance with SEBI ICDR Regulations. The Offer price will be determined by the Company in consultation with the BRLMs in accordance with the SEBI ICDR Regulations, on the basis of assessment of market demand for the Equity Shares offered through the Book Building Process and on the basis of the qualitative and quantitative factors as described below. The face value of the Equity Shares is ₹2 each, and the Offer Price is 86 times the face value at the lower end of the Price Band and 91 times the face value at the higher end of the Price Band. The financial information included herein is derived from our Restated Consolidated Financial Information. Prospective investors should also refer to “Our Business”, “Risk Factors”, “Restated Consolidated Financial Information”, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Other Financial Information” sections beginning on pages 220, 26, 330, 397, and 395 of the RHP, respectively, to have an informed view before making an investment decision.

- Qualitative factors**
Some of the qualitative factors and our strengths which form the basis for computing the Offer Price are:
- Market leadership supported by a diversified business model and strong foothold in domestic and international markets;
 - Marquee client base with proven track record of successful project execution;
 - Expertise in design and engineering and strategically located manufacturing facility with large capacity and advanced infrastructure;
 - Focused on creating environmentally sustainable high-performance solutions; and
 - Experienced Promoters and management team.

For further details, see “Our Business – Our Strengths” on page 227 of the RHP.

Quantitative factors
Some of the quantitative factors which may form the basis for calculating the Offer Price are as follows:

Basic and diluted earnings per share ("EPS")			
Fiscal ended	On restated basis		Weight
	Basic and diluted EPS (in ₹)		
	Equity Shares	Class B Equity Shares*	
March 31, 2026	9.90	-	3
March 31, 2025	6.21	8.36	2
March 31, 2024	1.81	2.30	1
Weighted Average	7.32	3.17	

*Pursuant to the Shareholders' resolution dated July 11, 2024, our Company re-classified 4,454,595 Class B Equity Shares having face value of ₹10 each into 4,454,595 Ordinary Equity Shares of ₹10 each. Hence, EPS on Class B Equity Shares are calculated up to the date of its conversion into Equity Shares (ordinary) i.e. July 11, 2024.

Notes:

- The face value of each Equity Share is ₹2.
- Basic and diluted (equity share), earning per equity share is calculated as profit attributable to ordinary equity shareholders divided by weighted average number of equity shares as per Ind AS 33 - earnings per Share plus equity shares issued as part of consideration.
- Basic and diluted Earnings per equity share (Class B), on restated basis, is calculated by dividing restated profit attributable to Class B equity shareholders by weighted average number of Class B equity shares as per Ind AS 33- Earnings per share.
- Weighted average = Aggregate of financial year-wise weighted EPS divided by the aggregate of weights i.e. (EPS x Weight) for each financial year/Total of weights.

Price / Earning ("P/E") ratio in relation to Price Band of ₹172.00 to ₹182.00 per Equity Share:

Particulars	P/E at the Floor Price (number of times)	P/E at the Cap Price (number of times)
On restated basis		
Based on basic EPS for Fiscal 2026	17.37	18.38
Based on diluted EPS for Fiscal 2026	17.37	18.38

III. Industry peer group P/E ratio		
Based on the peer group information (excluding our Company) which has been given below:		
Particulars	Industry P/E (number of times)	
Highest	16.54	
Lowest	16.54	
Average	16.54	

Notes:

- The highest and lowest industry P/E shown above is based on the peer set provided below under “Comparison with listed industry peers”. The industry average has been calculated as the arithmetic average P/E of the peer set provided below.
- P/E figures for the peer are computed based on closing market price as on August 13, 2026 on BSE SME, divided by Basic EPS (on consolidated basis) based on the financial results declared by the peers for the financial year ended March 31, 2026.
- All the financial information for listed industry peers mentioned above is taken as is sourced from the audited financial results of the relevant companies for Fiscal 2026, as available on the websites of the stock exchanges.

IV. Return on Net Worth (“RoNW”)		
Fiscal ended	RoNW on restated basis (%)	Weight
March 31, 2026	32.03%	3
March 31, 2025	32.72%	2
March 31, 2024	16.52%	1
Weighted Average	29.68%	

Notes:

- Weighted average = Aggregate of fiscal-wise weighted Net Worth divided by the aggregate of weights i.e. (Net Worth x Weight) for each fiscal divided by Total of weights
- Return on Net Worth (%) = profit for the year divided by Net worth as at the end of year.
- Net Worth is defined as per Regulation 2(1)(hh) of the SEBI ICDR Regulations as the aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation.

V. Net Asset Value (“NAV”) per share	
NAV per Equity Share	NAV per share on restated basis (in ₹)
As on March 31, 2026*	30.91
After the completion of the Offer:	
(i) At Floor Price	36.49
(ii) At Cap Price	36.57
Offer Price ⁽¹⁾	•

^{*}Pursuant to resolutions passed by our Board and our Shareholders in their respective meetings held on April 30, 2025 and May 5, 2025, the face value of the equity shares of our Company was sub-divided from ₹10 each to ₹2 each. Accordingly, the authorised share capital of our Company comprising of 26,000,000 equity shares of face value of ₹10 each were sub-divided into 130,000,000 Equity Shares of face value of ₹2 each and the aggregate issued, subscribed and paid-up equity share capital of our Company comprising of 15,184,325 equity shares of face value of ₹10 each were sub-divided into 75,921,625 Equity Shares of face value of ₹2 each. Net asset value per Share has been calculated after giving effect to such sub-division.

⁽¹⁾ Offer Price per Equity Share will be determined on conclusion of the Book Building Process.

Notes:

- Net asset value per share= Net worth divided by number of shares as at the end of year.
- Net Worth is defined as per Regulation 2(1)(hh) of the SEBI ICDR Regulations as the aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation.

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